

# SLOG 4.0

Digital and green skills for boosting innovation  
and sustainability of the logistics sector



## PROJECT AIMS

The project links two frameworks: sustainability/green skills and 4.0 technologies/digital skills within the field of logistics and aims to adapt green and digital skills of students to the requirements of the industry 4.0.

***"TO INCREASE THE ADOPTION OF SUSTAINABLE AND DIGITAL PRACTICES  
IN THE LOGISTICS SECTOR, SECTOR RESPONSIBLE FOR CREATING  
SUBSTANTIAL COSTS FOR SOCIETY."***

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## Learning Anytime, Anywhere: Why Flexible, Online Learning Matters in Logistics Education

In today's fast-evolving world, **flexibility in learning** is no longer a luxury, it's a necessity. For sectors like logistics, which are undergoing rapid digital and green transformations, access to flexible, online education is critical for both new professionals and those already in the workforce. As logistics increasingly integrates smart technologies and sustainability demands, traditional classroom models are being replaced by innovative, agile training formats that reflect the very changes shaping the industry.

**Online learning environments** offer the possibility to deliver content that is up-to-date, targeted, and responsive to sectoral needs. With learning platforms supporting self-paced progression, learners can deepen their understanding of digital tools, environmental compliance, or systems thinking at their own rhythm. This is particularly valuable in logistics, where day-to-day responsibilities are often intense and dynamic, and flexibility is key to managing time effectively.

Furthermore, the online format offers **scalability and responsiveness**, making it easier for educational providers to update content as industry standards evolve. As green regulations shift or new technologies emerge, such as electric delivery fleets or AI-based supply chain management, online courses can adapt more rapidly than printed materials or in-person curricula. This **agility** ensures that what learners gain from their training is not only relevant today but also remains valid in the near future.

Flexible online education also supports **inclusive learning** pathways. It allows people from remote areas, non-traditional backgrounds, or those balancing work, family, and study to engage meaningfully with professional development. In logistics, which needs diverse perspectives to tackle complex sustainability challenges, broadening access to knowledge is an essential step forward. It ensures that those who might otherwise be excluded due to geographic or socioeconomic factors can gain the skills necessary to participate in and shape the future of logistics.

## Learning Anytime, Anywhere: Why Flexible, Online Learning Matters in Logistics Education

The post-pandemic world has made it even more evident that education must be **resilient** and **adaptable**. Digital learning platforms, virtual labs, and interactive simulations are not only substitutes for in-person learning, but they also often enhance learning experiences through tools like scenario-based training, virtual warehouse tours, AI-enabled feedback loops, and real-time case studies. These methods make learning **more engaging, immersive, and effective**, especially in fields like logistics where operational decisions have real-world consequences.

In the context of Sustainable Logistics 4.0, online learning reinforces the very skills the sector demands: digital literacy, remote collaboration, adaptability, and self-direction. By delivering content through digital means, the medium itself becomes a form of training for the digital workplace. Learners become familiar with platforms and tools they will likely use in their professional lives.

Moreover, flexible online learning aligns with the principles of **lifelong learning**, which is increasingly vital in a sector defined by rapid innovation and environmental urgency. Logistics professionals can no longer rely solely on early-career education; they must continue to update their skills **throughout their careers**. Online education meets this need with **just-in-time learning opportunities, micro-credentials, and stackable modules** that can evolve alongside **individual learning journeys**.

As educational institutions and companies alike rethink professional development, online learning emerges not as a trend but as a **future standard**. It ensures that future logistics professionals are not just knowledgeable but truly prepared for a sector in flux—smart, green, and globally connected. And perhaps most importantly, it provides a pathway to empower more people to join and shape the logistics of tomorrow, no matter where they are or when they can learn.

## Students as Change Agents: Empowering the Next Generation for Sustainable Logistics

In the race to make logistics more sustainable, one often overlooked but powerful force is **the role of students**. While much attention is rightly given to emerging technologies and evolving regulatory frameworks, the transformation of the logistics sector ultimately hinges on people, and today's students will be **tomorrow's decision-makers, innovators, and changemakers**. The way we educate them today will shape the sector's sustainability tomorrow.

The logistics sector is undergoing a paradigm shift. It's no longer just about moving goods quickly and efficiently. It's about doing so in ways that reduce emissions, optimize energy use, promote social responsibility, and embrace circular economy principles. This transformation demands a new kind of logistics professional, someone who can think beyond immediate operational goals to long-term environmental and societal impact. That's where education comes in.



Preparing students to become **change agents** means rethinking what and how we teach. Technical expertise remains crucial, but it is no longer sufficient on its own. Students must also develop systems thinking skills, ethical reasoning, cultural awareness, and a sustainability mindset. These competencies enable them to navigate the complexity of the green transition, where trade-offs are common and “best” solutions often vary depending on local context.

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For example, students must grapple with the tension between customer expectations for ultra-fast delivery and the carbon cost of last-mile logistics. They must weigh the benefits of automation against the need for inclusive employment policies. And they must understand how logistics strategies affect urban life, from air quality to noise pollution and congestion. These are not just technical questions, they are ethical, political, and social ones.

To cultivate this **mindset**, educational institutions must provide **learning environments** that are **participatory, interdisciplinary, and future-oriented**. This involves moving beyond rote learning and siloed courses. Students should engage in collaborative projects, simulations, and real-world problem-solving experiences that integrate insights from environmental science, business, technology, and public policy. They should be encouraged to question assumptions, propose alternative models, and experiment with creative solutions.

Empowering students also means **giving them a voice**. Participatory curriculum design—where learners help shape content and focus areas—ensures that education is more relevant and responsive to their interests and to the changing world around them. It fosters a **sense of ownership** and **engagement**, positioning students not as passive recipients of knowledge but as **co-creators** of new ideas and practices.

Furthermore, students today are often more attuned to sustainability concerns than previous generations. Many enter logistics programs with a desire to contribute to meaningful change. By validating their perspectives and giving them the tools to act, we reinforce that desire and equip them to be effective advocates for sustainability within their future workplaces. Their digital fluency, global outlook, and entrepreneurial spirit are assets that can drive innovation in areas like green warehousing, sustainable packaging, reverse logistics, and low-emission transport networks.



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It's also vital to see students as **connectors**, bridging the gap between academia and industry. When involved in internships, co-design projects, and challenge-based learning activities, they bring fresh perspectives to logistics companies and expose them to new ways of thinking. Companies benefit from this **infusion of creativity** and up-to-date knowledge, while students gain insight into how real-world logistics decisions are made—and how they might influence them from within.

Ultimately, if we want to see meaningful, lasting change in the logistics sector, we must invest in developing the next generation not only as skilled workers but as **conscious, capable leaders**. Students are not simply being trained for the jobs of the future, they are being prepared to shape what that future looks like. Their potential to drive sustainability in logistics is vast, and the more we empower them, the faster and more effectively that transformation can take place.



## Tech for Good: Can IIoT and Logistics 4.0 Tools Drive Environmental Impact?

The logistics industry stands at the crossroads of two powerful transformations: digital innovation and sustainability. While logistics has historically been associated with pollution, emissions, and inefficiencies, Industry 4.0 technologies—including the **Industrial Internet of Things (IIoT)**—are opening a new chapter where data-driven, intelligent systems can dramatically reduce the sector's environmental footprint.

But the key question remains: can these technologies really drive meaningful environmental impact?

The answer lies in **how** they are implemented—not just for efficiency, but with sustainability as a core goal. IIoT and Logistics 4.0 tools provide powerful capabilities: sensor-enabled tracking of goods, real-time fleet monitoring, predictive maintenance, smart warehousing, and energy-optimized routing. Each of these features holds the potential to reduce emissions, cut waste, and optimize resource use. For instance, real-time route optimization, enabled by AI and IIoT devices, can help logistics companies reduce fuel consumption by avoiding traffic congestion and streamlining delivery patterns. Smart sensors in warehouses can monitor temperature, lighting, and energy usage, automatically adjusting operations to reduce waste. Predictive maintenance ensures vehicles and machinery operate at peak efficiency, minimizing breakdowns and energy overuse.

Moreover, data collected through IIoT can empower decision-makers to adopt greener strategies, such as switching to multimodal transport or reducing empty runs. It's not just about doing things faster but doing them smarter and more sustainably.

**In the SLog4.0 training course**, this critical intersection between tech and sustainability is addressed in the module **"IIoT: Adopting 4.0 for Green Logistics"**. By combining technical skill development with sustainability objectives, learners are encouraged to see technology as a tool for positive change, not just business growth.

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However, realizing **the full potential** of IIoT for sustainability requires more than just hardware and software. It demands a shift in mindset. Organizations must embed green goals into their digital transformation strategies from the start. This includes choosing platforms that support sustainability metrics, training employees to use these tools with environmental goals in mind, and fostering a **culture** of continuous improvement.

The regulatory landscape is also evolving to support this shift. With the **European Green Deal** and other climate commitments, logistics companies are under growing pressure to meet emissions targets. Technology will be critical in meeting these benchmarks, not as a separate effort but integrated into core operations.

Importantly, this also changes what we expect from the workforce. The professionals of tomorrow will need both technical fluency and sustainability awareness. It's not enough to understand how an IoT-enabled tracking system works—they must understand why optimizing delivery times can reduce emissions, or how warehouse automation can reduce energy use.

Training future professionals to think this way **is part of SLog4.0's mission**. As technology continues to evolve, education must equip students not just with tools but with a framework for applying them ethically and sustainably. In doing so, we help redefine logistics as a driver of innovation and a leader in environmental responsibility.

Therefore, yes, IIoT and Logistics 4.0 tools **can** drive environmental impact. But the true power of these tools lies in **how** we use them. When combined with sustainable thinking, collaborative strategies, and forward-looking training like SLog4.0, technology becomes a force **not just for optimization but for transformation**.



## The Power of Real-World Challenges: Why Experiential Learning Makes a Difference

In an era of rapid technological transformation and urgent environmental concerns, logistics professionals are expected to do more than just manage supply chains—they must be problem-solvers, innovators, and sustainability champions. **Traditional education models** alone are no longer sufficient to prepare students for this evolving reality. That's where experiential learning enters the picture.

**Experiential learning**—also referred to as **learning-by-doing**—offers students the opportunity to engage directly with real-world challenges. It moves beyond theory to practical application, where learners solve problems, experiment with tools and strategies, and reflect on outcomes in authentic settings. In the context of logistics and sustainability, this approach becomes not only relevant but essential.

The SLog4.0 project recognizes this need through its inclusion of a **hands-on module - “Green Challenge”** - where students are invited to tackle real sustainability problems in logistics using the knowledge and skills gained in previous modules. This model reflects the growing emphasis in higher education on equipping students with actionable skills and a mindset ready for complexity and uncertainty.

Why does this matter so much in logistics education? **Because the sector itself is grounded in real-world operations.** Decisions about routing, packaging, warehousing, emissions, and energy use are not abstract—they directly impact **efficiency, costs, and environmental footprint.** By simulating or working with real logistics problems, students not only deepen their understanding but also develop the soft and hard skills needed to navigate the dynamic logistics landscape.

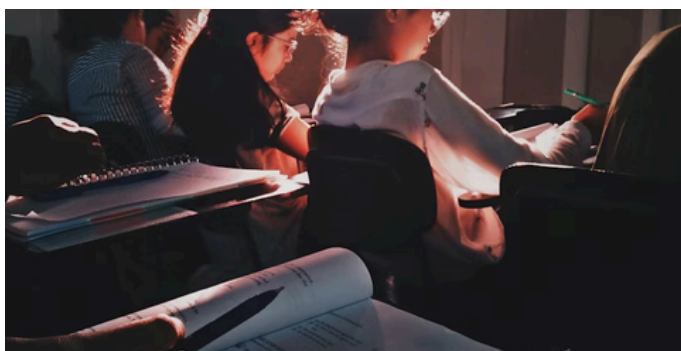
Moreover, experiential learning reinforces systems thinking. Students are encouraged to see the **interconnected nature** of logistics functions—how procurement affects warehousing, how digital tools impact sustainability outcomes, and how decisions ripple across global value chains. This **holistic perspective** is vital.

## The Power of Real-World Challenges: Why Experiential Learning Makes a Difference

One of the major benefits of experiential learning is the development of **critical thinking** and **adaptability**. When students face real or simulated challenges, they must assess variables, evaluate solutions, and pivot when necessary. These experiences mirror the realities of the modern logistics workplace, where disruptions—from pandemics to geopolitical shifts to climate events—demand fast, creative responses.

Additionally, engaging with real-world logistics problems can foster a deeper **commitment** to sustainability. When learners explore how their actions, such as rethinking packaging design or optimizing transport routes, can reduce emissions or waste, sustainability becomes more than a concept; it becomes **a mission** they own.

However, for experiential learning to be truly effective, it must be **well-structured**. Clear goals, reflective practice, meaningful feedback, and support from educators and mentors are crucial to help students derive value from their hands-on experiences. Digital tools can also enhance experiential learning by simulating logistics environments, enabling real-time collaboration, and tracking progress.



As the logistics sector continues to evolve under the pressures of digitalization and decarbonization, the value of experiential learning will only grow. It offers a pathway for students to gain **confidence**, **competence**, and a clear **sense of purpose**. By embracing real-world challenges in their learning journey, students don't just prepare for the future of logistics, they begin to shape it.

## WHAT IS SLOG4.0?

Slog4.0 is a European project that aims to promote the uptake of eco-friendly and technologically advanced approaches within the logistics industry, a sector known for generating significant expenses for society, including greenhouse gas emissions and pollutants. For this purpose, it aims to contribute to the formation of a fresh cohort of proficient professionals for the logistics sector, equipped with a sustainability-focused mindset and a comprehensive skill set aligned with the principles of Industry 4.0.

## PROJECT INFORMATION

Name: Sustainable Logistics4.0: Digital and green skills for boosting innovation and sustainability of the logistics sector

Project number: 2022-1-PL01-KA220-HED-000086366

Duration: 36 months

Funding: Erasmus+ Programme of the European Union, call "Cooperation partnerships in higher education"

## PROJECT PARTNERS

The consortium includes 4 universities that believe in the need of proposing an innovative training offer in the field of logistic 4.0 by developing a new interdisciplinary curriculum, and 3 companies providing specialized and advanced services, selected upon the expected commitment proven by consolidated previous relations and their acknowledged proficiency.

The partners of the project are:

- ◆ Poznan University of Technology (Poland) - coordinator
- ◆ University of Aveiro (Portugal)
- ◆ University of Gaziantep (Turkey)
- ◆ University of Maribor (Slovenia)
- ◆ RESOLVO srl (Italy)
- ◆ ECQA (Austria)
- ◆ Zerynth srl (Italy)



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